

Environment & Community Services Portfolio

DRAFT REVENUE BUDGET 2020/21 - SUMMARY

2018/19 Actual	Service Area	2019/20 Budget	Increased costs	Other Changes	2020/21 Draft Budget
£		£	£	£	£
	Transport Operations & Depot Management				
527,163	Transport Operations & Depot Management	746,410	12,540	Cr 31,760	727,190
527,163		746,410	12,540	Cr 31,760	727,190
	Street Scene and Green Spaces				
5,327,605	Parks and Green Spaces	5,441,330	87,820	185,540	5,714,690
5,972	Business Support and Markets	Cr 25,430	1,070	Cr 61,960	Cr 86,320
16,385,075	Waste Services	17,833,290	291,920	Cr 352,180	17,773,030
4,130,229	Street Environment	5,287,650	85,570	303,390	5,676,610
362,361	Street Regulation	374,880	7,280	Cr 161,090	221,070
1,171,862	Management and Contract Support	1,254,540	20,110	Cr 81,920	1,192,730
801,523	Arboriculture Management	768,820	12,610	Cr 59,400	722,030
28,184,627		30,935,080	506,380	Cr 227,620	31,213,840
	Traffic, Parking and Highways				
Cr 7,499,162	Parking	Cr 7,538,980	63,870	Cr 65,000	Cr 7,540,110
234,125	Traffic and Road Safety	334,100	6,400	Cr 36,990	303,510
6,175,444	Highways (Including LPS)	6,817,610	94,420	Cr 530,520	6,381,510
Cr 1,089,593		Cr 387,270	164,690	Cr 632,510	Cr 855,090
27,622,197	TOTAL CONTROLLABLE	31,294,220	683,610	Cr 891,890	31,085,940
5,247,942	TOTAL NON CONTROLLABLE	6,050,550	18,760	52,790	6,122,100
2,618,134	TOTAL EXCLUDED RECHARGES	2,357,380	0	Cr 2,610	2,354,770
35,488,273	PORTFOLIO TOTAL	39,702,150	702,370	Cr 841,710	39,562,810

ENVIRONMENT & COMMUNITY SERVICES PORTFOLIO**SUMMARY OF BUDGET VARIATIONS 2020/21**

Ref			VARIATION IN 2020/21	ORIGINAL BUDGET
			£'000	2019/20 £'000
1	2019/20 BUDGET		39,702	
2	Increased Costs		702	
	Full Year Effect of Allocation of Central Contingency			
3	Additional NNDR commitments within Grounds Maintenance	<u>25</u>	25	45
	Movements Between Portfolios/Departments			
4	Transfer of budget from RR&H to ECS Portfolio as part of Leadership restructure	137		200
5	Transfer of LEC contribution to Place	Cr 6		
6	Transfer of an Environmental Enforcement Officer post to PPE portfolio	<u>Cr 39</u>	92	39
	Real Changes			
	<i>Savings identified for 2020/21 as part of the 2019/20 Budget Process</i>			
7	Review of Staffing	<u>Cr 167</u>	Cr 167	828
	<i>Other Real Changes</i>			
8	Savings from street lighting invest to save scheme	Cr 175		2,492
9	Street Lighting inflation adjustment	70		4,540
10	Highways and Street Lighting contract	Cr 151		2,492
11	Waste Services contract	Cr 315		19,085
12	Absorption of inflation increase for NRSWRA income	29		Cr 1,064
13	Landfill Tax - reduction in residual waste tonnages sent to landfill offset by increase in landfill tax	Cr 27		1,105
14	Increase in refuse/recycling collection to reflect additional units	42		7,577
15	Increase in refuse/recycling disposal to residual waste to reflect additional units	48		8,327
16	Increase in refuse/recycling disposal of recycle waste to reflect additional units	19	Cr 460	1,365
	<i>Transformation Programme Savings</i>			
17	Staffing Vacancy Factor	Cr 344		4,873
18	Car washing facilities in car parks	Cr 19		Cr 8,137
19	Advertising in car parks	<u>Cr 18</u>	Cr 381	Cr 8,137
20	Variations in Capital Charges		36	
21	Variations in Recharges		Cr 3	
22	Variations in Insurances		13	
23	Variations in Rent Income		4	
24	2020/21 DRAFT BUDGET		<u>39,563</u>	

ENVIRONMENT & COMMUNITY SERVICES PORTFOLIO

Notes on Budget Variations in 2020/21

Ref Comments

Full Year Effect of Allocation of Central Contingency

- 3 Additional NNDR commitments within Grounds Maintenance (Dr £26k)
Additional budget was drawn down during 2019/20 relating to an increased National Non Domestic Rates (NNDR) commitment within grounds maintenance. This mainly relates to a vacated space at the Depot utilised by the former grounds maintenance contractor.

Movements Between Portfolios/Departments

- 4 Transfer of budget from RR&H to ECS Portfolio as part of Leadership restructure (Dr £137k)
As part of the Leadership restructure implemented in 2019, budget was transferred from Renewal, Recreation and Housing to Environment and Community Services to reflect the revised organisational structure.
- 5 Transfer of LEC contributions from Place (Cr £6k)
The budget relating to London Energy Contributions has been transferred to the RC&CM Portfolio.
- 6 Transfer of an Environmental Enforcement Officer post to PPE portfolio (Cr £39k)
This budget adjustment relates to the transfer of an Environmental Enforcement Officer post from Environment and Community Services to Public Protection and Enforcement to reflect the current team structure.

Real Changes

- 7 Review of Staffing (Cr £167k)
This represents the full year effect of the leadership staff savings drawn up during the course of 2019/20.
- 8 Savings from street lighting invest to save scheme (Cr £175k)
As the final repayment to the Invest to Save investment agreement will be made in 2020/21, savings will begin to be achieved on reduced electricity and maintenance costs for street lighting. For 2020/21 initially, this will be on a part year basis.
- 9 Street Lighting inflation adjustment (Dr £70k)
Additional budget was drawn down during 2019/20 to fund the inflation increase associated with electricity costs for street lighting above the percentage increase built into the initial budget for 2019/20.
- 10 Highways and Street Lighting contract (Cr £151k)
This reflects the 2020/21 savings of the award of contract for the Major and Minor Highways Maintenance works as agreed by the Executive on 20 April 2018.
- 11 Waste Services contract (Cr £315k)
This adjustment reflects the 2020/21 savings as a result of the award of the new contracts for Waste Disposal, Waste Collection, Street Environment and Parks Management & Grounds Maintenance, as agreed by the Executive on 28 November 2018.
- 12 Absorption of inflation increases for NRSWRA income (Dr £29k)
Estimates are prepared on the basis that inflation is added to both income and expenditure. As NRSWRA fees are statutory, inflation has been absorbed as part of the budget setting process.

- 13 Landfill Tax - reduction in residual waste tonnages sent to landfill offset by increase in landfill tax (Cr £27k)
This represents the anticipated reduction in residual waste being sent to landfill as required by the contract, offset by the cost of the Government increasing the landfill tax above inflation built into the 2020/21 budget.
- 14 Increase in refuse/recycling collection to reflect additional units (Dr £42k)
The refuse and recycling collection contract is based on the number of premises rather than bins. The additional costs reflect the anticipated increase in new properties for 2020/21.
- 15 Increase in refuse/recycling disposal to residual waste to reflect additional units (Dr £48k)
The additional costs for the disposal contract reflect the anticipated increase in tonnage of residual waste generated from new properties for 2020/21.
- 16 Increase in refuse/recycling disposal of recyclate waste to reflect additional units (Dr £19k)
The additional costs for the disposal contract reflect the anticipated increase in tonnage of recyclate waste generated from new properties for 2020/21.
- 17 Staffing Vacancy Factor (Cr £344k)
A budget reduction to salary budgets has been applied for 2020/21 on the assumption that savings can be achieved through staff turnover.
- 18 Car washing facilities in car parks (Cr 19k)
Car washing facilities are to be rolled out to 3 car parks during 2020/21 with a view to increasing this to more car parks at a future date. The income generated is projected to be £19k.
- 19 Advertising in car parks (Cr £18k)
External advertising is to be implemented within car parks during 2020/21 with a projected income of £18k.
- 20 Variations in Capital Charges (Dr £36k)
The variation in capital charges is due to a combination of the following:
(i) Depreciation – the impact of revaluations or asset disposals in 2018/19 (after the 2019/20 budget was agreed) and in the first half of 2019/20;
(ii) Revenue Expenditure Funded by Capital Under Statute (REFCUS) – mainly due to variations in the value of schemes in the 2020/21 Capital Programme that do not add value to the Council's fixed asset base. □
(iii) Government Grants – mainly due to variations in credits for capital grants receivable in respect of 2020/21 Capital Programme schemes, which are used to finance expenditure that is treated as REFCUS.
These charges are required to be made to service revenue accounts, but an adjustment is made below the line to avoid a charge on Council Tax.
- 21 Variations in Recharges (Cr £3k)
Variations in cross-departmental recharges are offset by corresponding variations elsewhere and therefore have no impact on the overall position.
- 22 Variations in Insurance (Dr £13k)
Insurance recharges to individual portfolios have changed between years, partly because an extra year of claims experience since the 2019/20 budget was finalised and has been factored in. The overall variation across the Council is Dr £21k.
- 23 Variations in Rent Income (Dr £4k)
This relates to the reallocation of rental income budgets across departments/portfolios. There are corresponding adjustments in other portfolios and these net out to zero in total.

Environment & Community Services Portfolio
DRAFT REVENUE BUDGET 2020/21 - SUBJECTIVE SUMMARY

Service area	Employees	Premises	Transport	Supplies and Services	Third Party Payments	Transfer Payments	Income	Controllable Recharges	Capital Charges/ Financing	Total Controllable
	£	£	£	£	£	£	£	£	£	£
Transport Operations and Depot Management										
Transport Operations and Depot Management	361,780	267,480	21,850	130,660	0	0	Cr 54,580	0	0	727,190
	361,780	267,480	21,850	130,660	0	0	Cr 54,580	0	0	727,190
Street Scene & Green Spaces										
Parks and Green Spaces	121,820	3,999,840	10,770	56,730	1,851,130	0	Cr 65,600	Cr 260,000	0	5,714,690
Business Support and Markets	243,300	12,590	710	162,470	0	0	Cr 505,390	0	0	Cr 86,320
Waste Services	237,060	35,860	24,020	165,740	23,856,740	0	Cr 6,489,790	Cr 56,600	0	17,773,030
Street Environment	160,990	21,530	15,920	436,320	5,050,240	0	Cr 8,390	0	0	5,676,610
Street Regulation	195,310	0	14,770	10,990	0	0	0	0	0	221,070
Management and Contract Support	1,138,240	0	5,900	48,590	0	0	0	0	0	1,192,730
Arboriculture Management	168,380	103,720	9,610	440,320	0	0	0	0	0	722,030
	2,265,100	4,173,540	81,700	1,321,160	30,758,110	0	Cr 7,069,170	Cr 316,600	0	31,213,840
Traffic, Parking & Highways										
Parking	622,330	1,168,300	2,160	544,340	1,922,640	0	Cr 11,891,020	91,140	0	Cr 7,540,110
Traffic and Road Safety	1,631,370	0	15,280	32,780	0	0	Cr 130,940	Cr 1,244,980	0	303,510
Highways (Including LPS)	1,516,620	1,416,050	71,220	4,681,040	0	0	Cr 1,181,350	Cr 122,070	0	6,381,510
	3,770,320	2,584,350	88,660	5,258,160	1,922,640	0	Cr 13,203,310	Cr 1,275,910	0	Cr 855,090
	6,397,200	7,025,370	192,210	6,709,980	32,680,750	0	Cr 20,327,060	Cr 1,592,510	0	31,085,940

Environment & Community Services Portfolio
DRAFT REVENUE BUDGET 2020/21 - SUBJECTIVE SUMMARY

Service area	Capital Charges/ Financing	Repairs, Maintenance & Insurance	Property Rental Income	Not Directly Controllable	Recharges In	Total Cost of Service	Recharges Out	Total Net Budget
	£	£	£	£	£	£	£	£
Transport Operations and Depot Management								
Transport Operations and Depot Management	29,000	119,800	Cr 18,270	130,530	445,450	1,303,170	Cr 1,393,420	Cr 90,250
	29,000	119,800	Cr 18,270	130,530	445,450	1,303,170	Cr 1,393,420	Cr 90,250
Street Scene & Green Spaces								
Parks and Green Spaces	397,000	686,010	Cr 389,730	693,280	571,850	6,979,820	Cr 1,012,880	5,966,940
Business Support and Markets	0	900	0	900	216,230	130,810	Cr 197,340	Cr 66,530
Waste Services	40,000	790	0	40,790	3,767,290	21,581,110	Cr 2,560,510	19,020,600
Street Environment	41,000	6,240	0	47,240	921,880	6,645,730	Cr 50,450	6,595,280
Street Regulation	0	880	0	880	129,080	351,030	Cr 458,410	Cr 107,380
Management and Contract Support	0	1,830	0	1,830	272,630	1,467,190	Cr 1,396,930	70,260
Arboriculture Management	0	358,110	0	358,110	112,200	1,192,340	Cr 624,810	567,530
	478,000	1,054,760	Cr 389,730	1,143,030	5,991,160	38,348,030	Cr 6,301,330	32,046,700
Traffic, Parking & Highways								
Parking	227,000	30,810	Cr 52,810	205,000	423,970	Cr 6,911,140	224,550	Cr 6,686,590
Traffic and Road Safety	0	4,350	0	4,350	516,860	824,720	Cr 129,480	695,240
Highways (Including LPS)	4,088,000	570,420	Cr 19,230	4,639,190	2,836,610	13,857,310	Cr 259,600	13,597,710
	4,315,000	605,580	Cr 72,040	4,848,540	3,777,440	7,770,890	Cr 164,530	7,606,360
	4,822,000	1,780,140	Cr 480,040	6,122,100	10,214,050	47,422,090	Cr 7,859,280	39,562,810